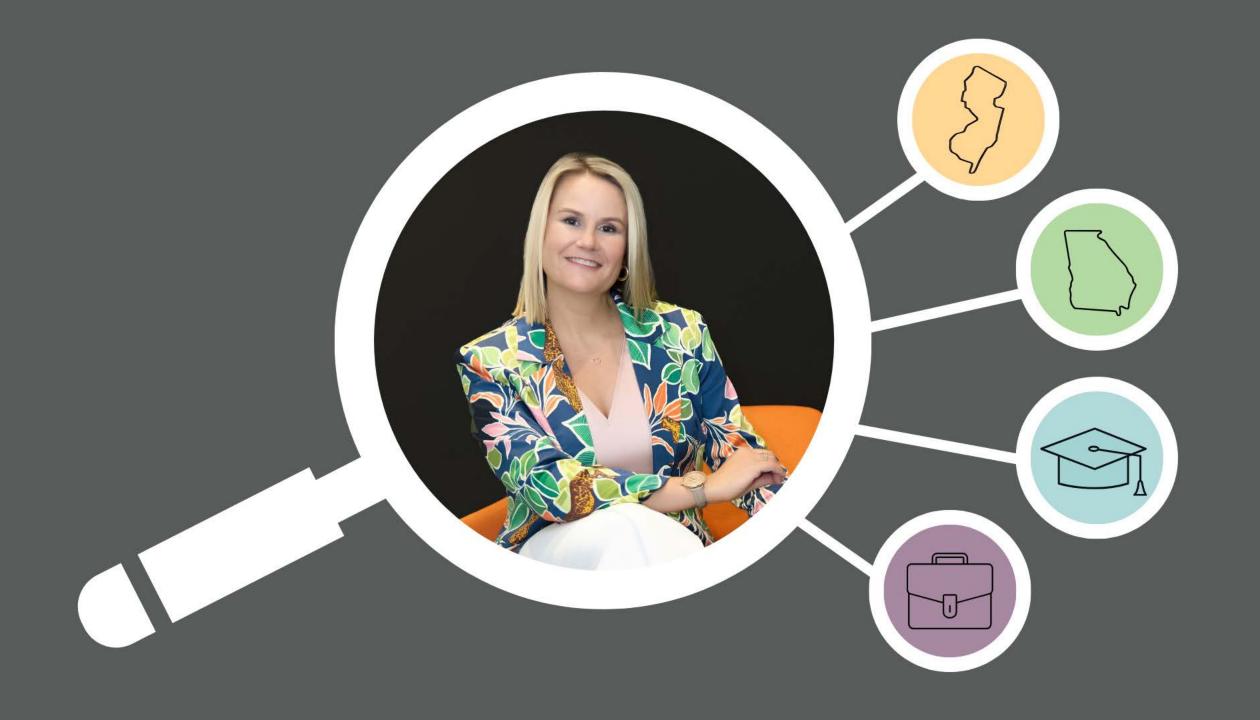
Future
Landscape
of Labor
& Talent

Facilitated by Melissa Furman, MS, DBA

























Work

Thinking about the future





Work

Thinking about the future



Workforce



Thinking about the future



Work



Workforce



Workplace



















Tweaking an old system based on old rules uniformity bureaucracy, and control will no longer be effective.

























Are your leadership approaches and organizational systems, protocols, and infrastructures built upon old rules?



Younger generations want to know "Why?"



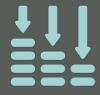
Leaders must build their organizations around five principles



Connection



Automation



Lower Transaction Costs



Adaptability



Demographic Shifts









Veterans Ages 80+ Baby Boomers Ages 61-79 Generation X Ages 45-60 Generation Y Ages 28-44







Veterans Ages 80+

Baby Boomers Ages 61-79

Generation X Ages 45-60

Generation Y Ages 29-44

Generation Z Ages 14-28

Aspiration

Home **Ownership** **Aspiration**

Job Security

Communication

Face-to-Face:

Phone, Email

Aspiration

Career Success

Communication

Anything

Efficient

Aspiration

Freedom & **Flexibility**

Communication

Text, Social Media

Aspiration

Security; Stability; Equity

Communication

Virtual; Faceto-Face

Communication

Face-to-Face: Hierarchy & **Authority**

Decision Making

Meetings; Hierarchy & Authority

Decision Making

Independent

Decision Making Strong Input

Decision Making

???

Decision Making

Face-to-Face: Hierarchy & **Authority**





Veterans
Ages 80+

Baby Boomers
Ages 61-79

Ages 45-60

Generation Y

Ages 29-44

Generation Z
Ages 14-28

Aspiration

Job Security

Aspiration

Generation X

Career Success

Aspiration

Freedom & Flexibility

Aspiration

Security; Stability; Equality/Equity

Knowledge Gap

Communication

Face-to-Face; Phone, Email **Communication**

Anything Efficient

Communication

Text, Social Media

Communication

Virtual; Face-to-Face

Decision Making

Meetings; Consensus; Hierarchy/Authority **Decision Making**

Independent

Decision Making

Strong Input

Decision Making

???





Veterans Ages 80+

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Generation X Ages 45-60

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Career Success

Communication

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Aspiration Aspiration

Freedom & Flexibility Security; Stability; Equality/Equity

Communication

Text, Social Media

Communication

Generation Z

Ages 14-28

Virtual; Face-to-Face

Knowledge Gap

Greying Tsunami

> **Decision Making** Independent

Decision Making Strong Input

Decision Making ???





Veterans
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Baby Boomers
Ages 61-79

Generation X
Ages 45-60

Generation Y Ages 29-44 Generation Z Ages 14-28

Knowledge

Gap

Greying Tsunami

Leadership Gap

Aspiration

Career Success

Communication

Anything Efficient

Decision Making
Independent

Aspiration

Freedom & Flexibility

Communication

Text, Social Media

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Decision Making ???





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Knowledge Gap

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Greying Tsunami

Burnout

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Text, Social Media

Leadership Gap

Leadership Gap

Decision Making
Strong Input

Decision Making ???

Aspiration

Security; Stability;

Equality/Equity

Communication

Virtual; Face-to-Face





Veterans

Ages 80+

Knowledge Gap

Baby Boomers

Ages 60-79

Greying **Tsunami**

Leadership Gap

Generation X Ages 45-60

Burnout

Leadership Gap

Generation Y

Ages 29-44

'Disrupters'

Generation Z Ages 14-28

Aspiration

Security; Stability; Equality/Equity

Communication

Virtual; Face-to-Face

Decision Making ???





Veterans Ages 80+

Knowledge

Gap

Baby Boomers Ages 61-79

Greying **Tsunami**

Leadership Gap

Generation X Ages 45-60

Burnout

Leadership Gap

Generation Y Ages 29-44

'Disrupters'

'Peace Out'

Generation Z Ages 14-28

Aspiration

Security; Stability; Equality/Equity

Communication

Virtual; Face-to-Face

Decision Making ???





Veterans
Ages 80+

Baby Boomers
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Generation Y Ages 29-44 Generation Z
Ages 14-28

Knowledge Gap **Greying Tsunami**

Burnout

'Disrupters'

Clashing with Gen Y

Leadership Gap

Leadership Gap

'Peace Out'





Veterans Ages 80+ Baby Boomers
Ages 61-79

Generation X Ages 45-60 Generation Y Ages 29-44 Generation Z
Ages 14-28

Knowledge Gap **Greying Tsunami**

Burnout

'Disrupters'

Clashing with Gen Y

Leadership Gap

Leadership Gap 'Peace Out'

'Adulting'





And/Or



Employer of Choice

Expand Applicant Pool



























4. PROMOTED

5.INVOLVED

6.APPRECIATED







7. TRUSTED

8.EMPOWERED

WF















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6.APPRECIATED







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8.EMPOWERED















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6.APPRECIATED







7. TRUSTED

8.EMPOWERED

9. VALUED





1. PAID WELL



2.MENTORED



3.CHALLENGED





5.INVOLVED



6.APPRECIATED



7. TRUSTED



8.EMPOWERED



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8.EMPOWERED









Shift Mindset Policies

Recruiting/Hiring Practices

Staffing

Qualifications

Hours

Services

Technology







Think "Outside the Box"



Think "Outside the Box"



Mid-Stage Career Changers



Shift Mindset



Invest in Managers

"Employees don't leave bad companies, they leave bad managers."

-Marcus Buckingham





Shift Mindset



Invest in Managers



Engage Younger Employees/ Constituents





Shift Mindset



Invest in Managers



Engage Younger Employees/ Constituents



Recharge Employees





Shift Mindset



Invest in Managers



Engage Younger Employees/ Constituents



Recharge Employees



Build Your Brand





Schools

Partner

Colleges/Universities



Professional Associations--NASPO, PMI, Legal Groups





Social Media























***** ** ****

Dr. Melissa Furman, MS, DBA

President & Founder









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